# of Sustainability Disclosure: The Case of the World **Economic Forum Metrics**

Magali Delmas, Professor, Director Center for IMPACT@Anderson Tyson Timmer, IoES Ph.D. Program Kelly Clark, IoES E.S.E. Program



#### ESG Disclosure can be a force for good



Stakeholders need greater transparency about firms' environmental and social Anderson impacts on the world



### **Principles of Governance**

Setting Purpose **Governance Body Composition** Material issues impacting stakeholders Anti-corruption Protected ethics advice and reporting mechanisms Integrating risk and opportunity into business process/

### **People**

Diversity and inclusion (%) Pay equality (%) Wage level (%) Risks for incidents of child, forced or compulsory labour Health and safety (%) Training provided (#, \$) Stakehold

WEF

Capitalism

Metrics

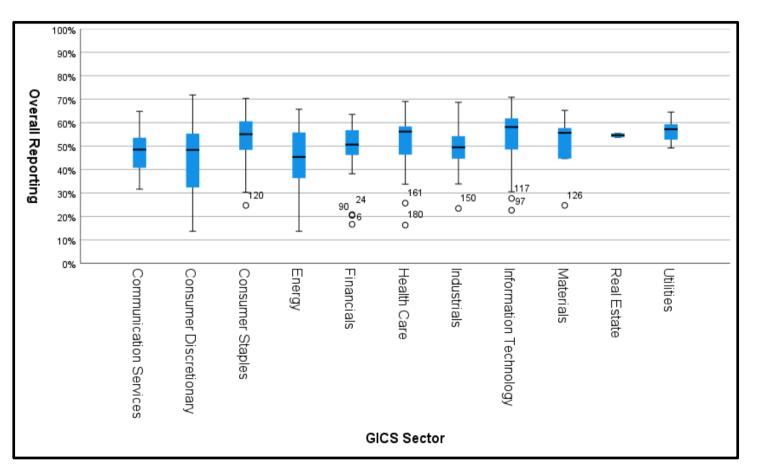
### **Planet**

Greenhouse Gas Emissions TCFD Implementation Land use and ecological sensitivity Water consumption and withdrawal in water-stressed areas

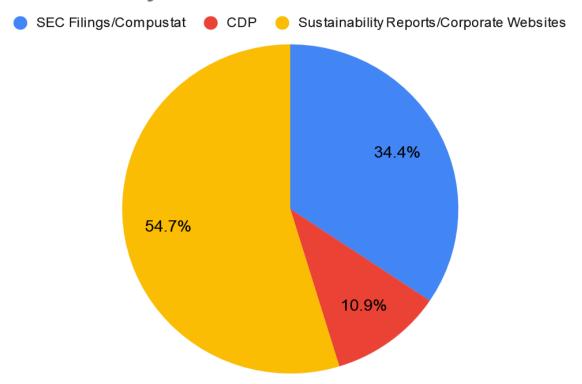
### **Prosperity**

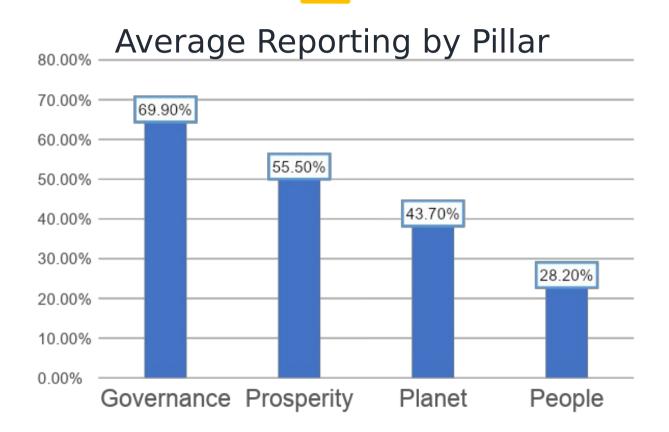
Absolute number and rate of employment **Economic Contribution** Financial investment contribution Total R&D expenses Total tax paid

### All metrics: Average 49% reporting

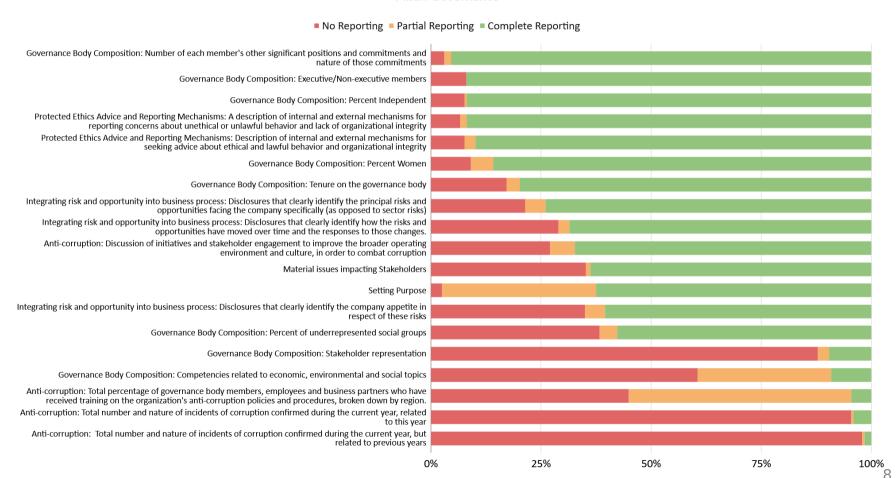


### **Primary Sources of Overall Disclosures**

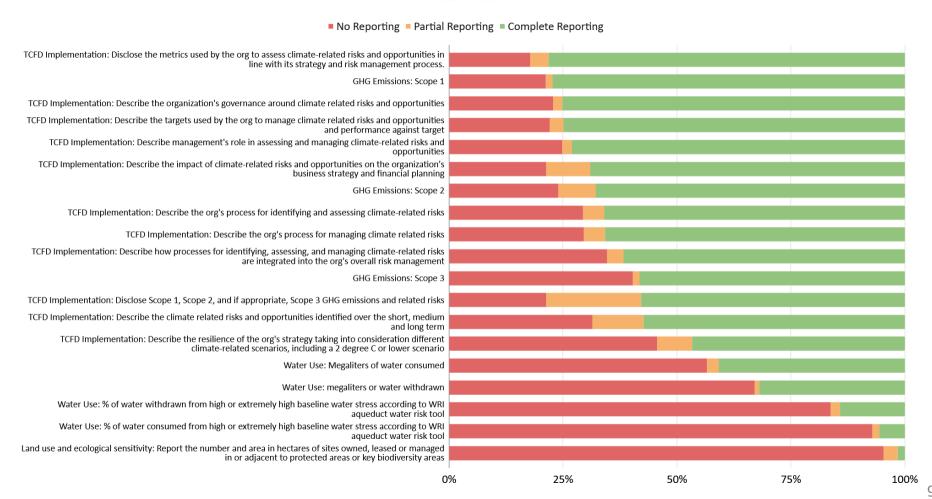




#### Pillar: Governance



#### Pillar: Planet

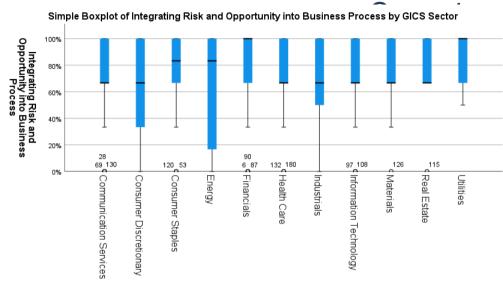


#### Pillar: People

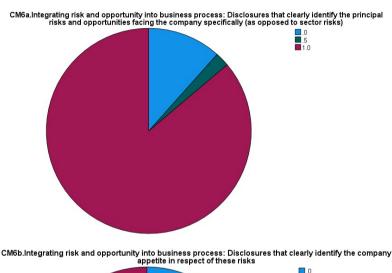
■ No Reporting ■ Partial Reporting ■ Complete Reporting

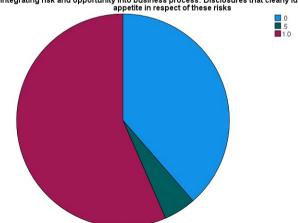


### Example Metric: Governance Pillar - Integrating Risk and

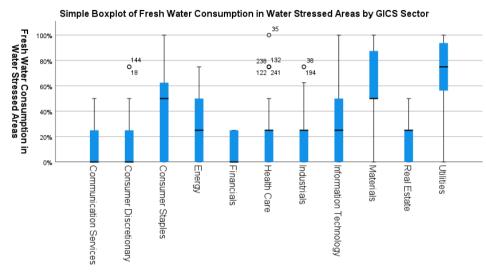




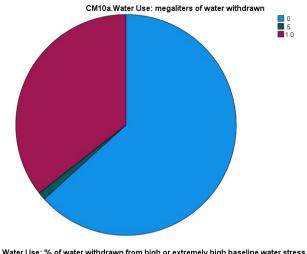


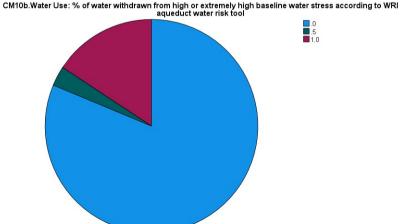


### Example Metric: Planet Pillar - Freshwater Consumption

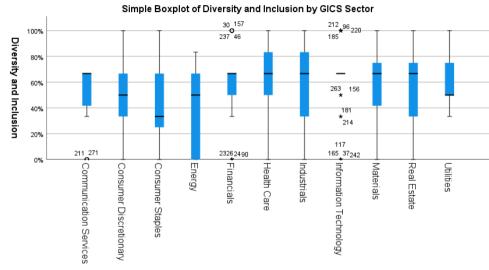




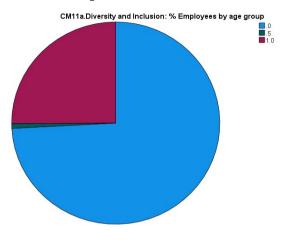


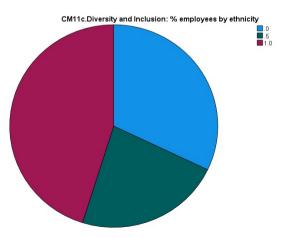


### Example Metric: People Pillar - Diversity and Inclusion

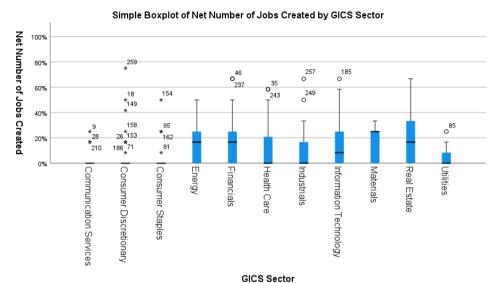


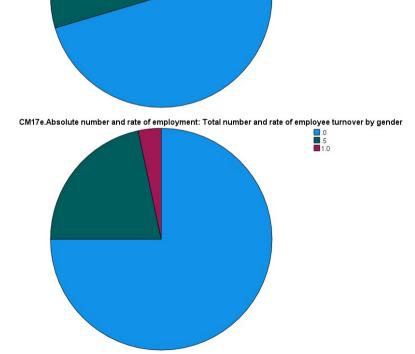
**GICS Sector** 





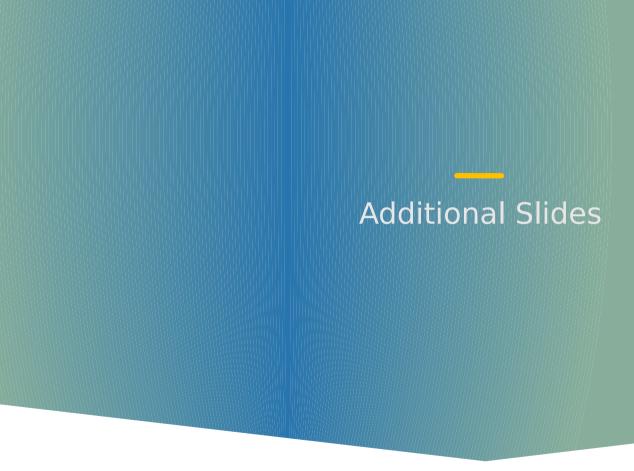
### Example Metric: Prosperity Pillar - Jobs Created



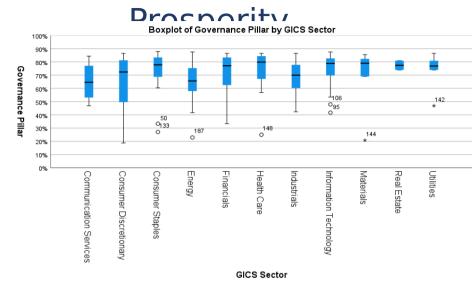


CM17b.Absolute number and rate of employment: Total number and rate of new employee hires by gender

## Tableau Renderings



### Reporting by Sector: Governance and

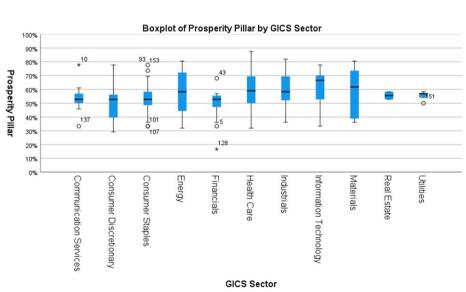




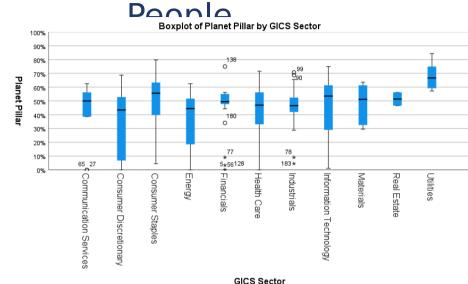
Mean Governance % reporting: **69.9%** 

Mean Prosperity % reporting: **55.5%** 



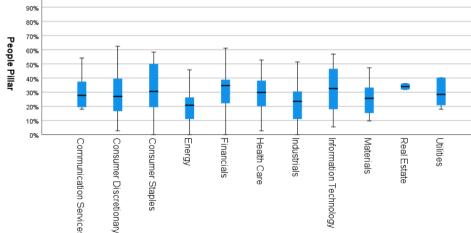


### Reporting by Sector: Planet and





Mean Planet % reporting: **43.7%** 



GICS Sector

Boxplot of People Pillar by GICS Sector

Mean People % reporting: 28.2%